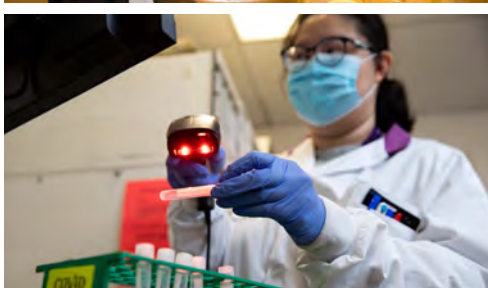




Unity Health Toronto Annual Report 2021-22



Message from President & CEO and Board Chair



Tim Rutledge
President and CEO



Colleen Johnston
Chair, Board of Directors

“You have all risen to the challenge, adapting and responding to the ever-changing needs of this past year with grace and a resolute commitment to providing compassionate care to all in need.”



Some of the people behind our pandemic response

As we reflect on the past year, we are reminded of the unwavering compassion, dedication and resilience Unity Health Toronto staff, physicians, learners and volunteers bring to our organization and community every single day. Our teams have stepped up in tremendous ways to support our colleagues, care for our patients and residents, and contribute to the province-wide response to COVID-19.

The pandemic has transformed the way we think about and provide care. Our teams have gone above and beyond to enhance the health of our communities and build a stronger health-care system. This past year, we cared for patients afflicted with COVID-19 from some of our region’s hardest-hit hospitals. We advocated for, supported and vaccinated people from marginalized populations, homebound seniors and other individuals in need, making sure that everyone had access to COVID-19 vaccines. We pivoted our

efforts mid-year to vaccinating children, modifying our spaces to comfort some of our youngest patients. When COVID-19 cases surged during the Omicron wave in January, more than 170 of our staff were redeployed to join the frontlines to work alongside colleagues during some of the toughest days. All the while, Unity Health physicians and leaders were at the regional and provincial tables helping support Ontario’s pandemic response.

This year also saw many other accomplishments that our organization has proudly continued to deliver on in our 2019-24 Strategic Plan. Guided by our seven strategic goals, Unity Health has made significant advancements in providing leading-edge health care, improving the care experiences for equity-deserving groups, pursuing impactful research and increasing joy in work for our people.

We have continued to advance our partnerships with Patient and Family Partners (PFPs) to achieve top-tier care experiences, by collaboratively working

together in 72 new activities across our sites, including staff hiring committees, space design and our inaugural Patient and Family Teacher Program. PFPs are integral to ensuring that the diverse perspectives of those we care for inform decisions and influence change at Unity Health, and we remain committed to further integrating PFPs into our day-to-day activities.

Throughout this report, you’ll find stories that demonstrate how we leveraged the expertise of our people to provide health care that understands and meets the unique needs of each person in our care. These stories are just a sample of how we’re pursuing our vision: *The best care experiences. Created together.*

The COVID-19 pandemic will remain a significant moment in our professional and personal journeys. As we move forward, we find comfort in knowing that our mission, vision and values will continue to guide us as we encounter the challenges, lessons

and opportunities that lie ahead. We are immensely proud of what our teams have accomplished under these most trying circumstances.

We want to thank our Unity Health community, whose dedication to excellence and high quality care continues to influence the provision of health care across Canada, and globally. You have all risen to the challenge, adapting and responding to the ever-changing needs of this past year with grace and a resolute commitment to providing compassionate care to all in need. For that, we extend our heartfelt gratitude.

Sincerely,

Colleen Johnston
Chair, Board of Directors

Tim Rutledge
President and CEO

Unity Health Toronto

Timeline 2021 - 22

PREVIOUS ANNUAL REPORTS

[2019-20](#)
[2020-21](#)

April 2021



Unity Health Toronto teams pilot a process for vaccinating homebound seniors in the West and Downtown East.

OTHER EVENTS

Unity Health Toronto launches the first-ever Research Strategic Plan.



Allison Needham becomes Unity Health Toronto's inaugural Director of Anti-Racism, Equity and Social Accountability.

Two clinical recycling programs expand from St. Joseph's Health Centre to St. Michael's Hospital.

May 2021



Unity Health Toronto helps vaccinate more than 19,000 people in Toronto at the Woodbine Racetrack pop-up clinic and the Regent Park and Moss Park neighbourhood vaccine clinic.

OTHER EVENTS

Unity Health Toronto launches its brand new, harmonized website.



Unity Health Toronto's Behind the Mask series receives an International Association of Business Communicators 2021 Gold Quill Award.

St. Michael's Hospital neurovascular team performs novel brain aneurysm procedure.

Another year and six waves later, Unity Health Toronto teams have remained steadfast in their commitment to protecting and supporting patients, residents, staff, physicians and the community throughout this pandemic. This past year, we focused our efforts on vaccination. But, our pandemic response stretched far beyond the walls of our hospital sites, reaching pop-up clinics, shelters, community sites and long-term care facilities.

Alongside this work, our timeline highlights many other achievements that were still possible during our significant pandemic response.

Here we highlight some of the key milestones from this past year. Key moments since the start of the pandemic can be found in our 2019-20 and 2020-21 annual report.

June 2021



We raised Pride Flags outside of the main entrances at each site for the month of June in celebration and solidarity with LGBTQ2S+ staff, physicians, learners, volunteers and patients.



A new Outpatient Post-COVID Condition Rehabilitation Program launches at Providence Healthcare to support patients who are experiencing non-urgent post-COVID-19 symptoms.



Providence Healthcare welcomes essential visitors back for outdoor visits with patients and residents.



A research program led by Dr. Sean Rourke, scientist at St. Michael's Hospital, aims to distribute 50,000 free HIV self-testing kits across Canada.

July 2021



St. Michael's Hospital COVID-19 Assessment Centre closes after testing more than 103,000 people.



St. Michael's Hospital cardiology team reduces hospital visits with new implantable cardioverter defibrillator.



Unity Health Toronto closes its three COVID-19 vaccine clinics after administering more than 305,000 doses of the COVID-19 vaccine since December 2020.

August 2021



Jazz concert wish comes true for a patient in palliative care at Providence Healthcare.

OTHER EVENTS

Unity Health Toronto marks its fourth anniversary.

September 2021



Volunteers are welcomed back after an 18-month pause.

OTHER EVENTS

Unity Health Toronto hosts its first Community Town Hall. The Centre for Faculty Development launches its new website and branding.

October 2021



St. Joseph's Health Centre celebrates its 100th anniversary.



St. Michael's Hospital opens the new Stroke and Neurology unit that will provide more tailored, specialized care for stroke and neurology patients.



Providence Healthcare receives Stroke Distinction Award from Accreditation Canada.

OTHER EVENTS

Unity Health Toronto launches its organizational Health Literacy Assessment.

November 2021



The Older Adults Surgery and Oncology Program at St. Michael's Hospital receives Innovation Award from the Cancer Quality Council of Ontario.



Our COVID-19 vaccination clinic at St. Joseph's Health Centre reopens to provide vaccinations to children aged five to 11.

OTHER EVENTS

Unity Health Toronto receives the Eligible Approach Rate award from Trillium Gift of Life.

St. Michael's Hospital is the first Canadian hospital to use the new pREBOA-PRO catheter to advance trauma care for patients.

St. Michael's Hospital Emergency Department tackles workplace violence with new safety tools.

Unity Health Toronto launches procurement of a network-wide electronic patient record (EPR) system that will support multiple care environments – from home to hospital and community.

December 2021



Unity Health Toronto is named one of Greater Toronto's Top Employers.



Unity Health Toronto partners with Kensington Health to reduce the backlog of diagnostic procedures and improve patient care.



Dr. Sharon Straus, physician-in-chief and scientist at St. Michael's Hospital, is appointed to the Order of Canada, recognizing her research and career.

OTHER EVENTS

Unity Health Toronto submits Stage 2 Functional Program Application for the redevelopment of St. Joseph's Health Centre to the Ministry of Health.

January 2022



Providence Healthcare reopens its COVID-19 Rehab Unit accepting COVID-positive patients from Unity Health Toronto and other sites across the province.



The Corporate Health COVID-19 Team expands from five members to 27 to manage hundreds of calls per day and support staff through their COVID-19 exposures, symptoms and test results.



Unity Health Toronto vaccine clinics close after reopening in November 2021 to administer more than 26,000 third doses to staff, physicians, learners, volunteers and patients.

OTHER EVENTS

Unity Health Toronto partners with Sunnybrook and University Health Network to offer expanded virtual emergency department services to Torontonians.

Unity Health Toronto ranks among top 15 research hospitals in Canada.

February 2022



St. Michael's Hospital helps patients with cystic fibrosis now access a life-changing drug, Trikafta.

March 2022



First-of-its-kind inpatient mental health unit opens at St. Joseph's Health Centre for young adults aged 19 to 26.

OTHER EVENTS

Centre for Clinical Ethics is recognized for its fellowship program.

Unity Health Toronto launches UnityNet, a new harmonized intranet.

April 2022



St. Michael's Hospital is the first hospital in Canada to acquire a clinical portable MRI scanner.



Province announces \$1-billion investment to expand and redevelop St. Joseph's Health Centre.

OTHER EVENTS

Audzhe Mino Nesewinong - Place of Healthy Breathing (Anishnabek), a community-led, comprehensive First Nations, Inuit and Métis specific COVID-19 response program for First Nations, Métis and Inuit peoples in Toronto, completes 9,013 vaccinations. The program is a collaboration between Na-Me-Res, Seventh Generation Midwives Toronto and Well Living House at St. Michael's Hospital. For more information, please visit www.wecountcovid.com

Continuing Education and Professional Development Policy is introduced to support the educational needs of staff and physicians.

By April, 593 learners participated in collaborative learning from 14 health disciplines.



The homebound vaccination team at St. Michael's prepares for a day on the road (Left to right: Jessica Cuppage, family physician; Doret Cheng, clinical pharmacy practitioner; Lorna McDougall, nurse practitioner (NP); Laurie Green, family physician; Nicole Deziel, NP student; Kari Fulton, NP; Amy Freedman, family physician and homebound vaccination team lead).

PROVIDE BEST CARE EXPERIENCES

Unity Health Toronto teams bring COVID-19 vaccines to homebound patients

Individuals who are homebound face significant barriers to receiving a COVID-19 vaccination.

Often those who are homebound are elderly or have health conditions that put them at higher risk of becoming severely ill with COVID-19. Family members, friends or support workers who care for homebound patients may unintentionally expose them to the virus.

Primary care physicians Dr. Amy Freedman and Dr. Elizabeth Niedra practice in the home visiting programs for the frail elderly with St. Michael's Academic Family Health Team and St. Joseph's Urban Family Health Team. They took on the physician lead roles for the homebound vaccination programs at Unity Health Toronto co-leading with

Lorna McDougall, nurse practitioner, and Paula Kilkenny, registered nurse.

"You need to be on the ground and community-based," said Niedra. "The purpose of this team is to fill in the gaps for these high-risk people, and be that hand that can reach the hard to reach."

From April 2021 to March 2022, Unity Health's homebound teams administered more than 2,150 doses to protect those who are unable to leave home.

"There is something very rewarding and meaningful about going into people's homes and offering them a vaccine and some hope," said Freedman.



The team at St. Joseph's stop in at the hospital to pick up vaccines for a day of homebound vaccinations (Left to right: Nadia Ledachowski, pharmacy technician; Shawna Irons, family physician; Paula Kilkenny, registered nurse and homebound vaccination team dispatcher; Elizabeth Niedra, family physician and homebound vaccination team lead).



COMMIT TO ANTI-RACISM, EQUITY
AND SOCIAL ACCOUNTABILITY

New ceremonial drums support Indigenous patients through their healing journeys

The drum is an important ceremonial tool in many First Nations, Inuit and Métis traditions, used to heal and realign an individual's mental, spiritual, physical and emotional health. Indigenous patients and families can now access a drum for ceremonial and spiritual practices at Unity Health Toronto, thanks to a gift from the Indigenous Cancer Program.

Leonard Benoit, Indigenous Patient Navigator with the Indigenous Cancer Program, presented the drums in ceremonies at each of Unity Health's sites.

"This drum will hopefully reach many of our community members accessing health care at Unity Health, and become part of their journey, honouring the Indigenous path of well-being," said Benoit.

For Allison Needham, Director of Anti-Racism, Equity and Social Accountability at Unity Health, these drums are a step towards more equitable supports for Indigenous people. "There was a time when using these drums was illegal in Canada. By thoughtfully creating low barrier access to ceremonial drums, we recognize the value of Indigenous healing practices."

Dr. Kunuk Rhee, Vice-President of Medical Affairs at St. Joseph's, accepts a drum from Leonard Benoit, Indigenous Patient Navigator with the Indigenous Cancer Program.

Unity Health staff join the frontlines to support our teams

As COVID-19 case counts soared and the pressures on hospitals increased during the Omicron wave, more than 170 Unity Health Toronto staff joined the frontlines as part of a redeployment effort to help combat staffing challenges. Many staff volunteered to take positions in a wide range of roles, including contact tracing, distributing PPE, supporting laboratory staff and helping patients virtually connect with their families.

It was an all-hands-on-deck effort, as teams from non-clinical areas, like Education, Research, IT and Organizational Development, stepped up to support patients and contribute to Unity Health's pandemic response. Almost one-third of redeployed staff came from Research, including Julia Thompson, a pediatric research assistant, redeployed to work as a patient family liaison in the Geriatric and Medical Rehab Unit at Providence Healthcare.

For Thompson, redeployment ignited a sense of pride and appreciation for her Unity Health colleagues. "The staff on this unit are powerhouses who work as a cohesive team to provide exceptional care to patients," she said.

5,441
VIRTUAL VISITS
BETWEEN PATIENTS
AND LOVED ONES

Julia Thompson is a pediatric research assistant redeployed to Providence Healthcare to work as a patient family liaison.

170+
STAFF REDEPLOYED
DURING OMICRON

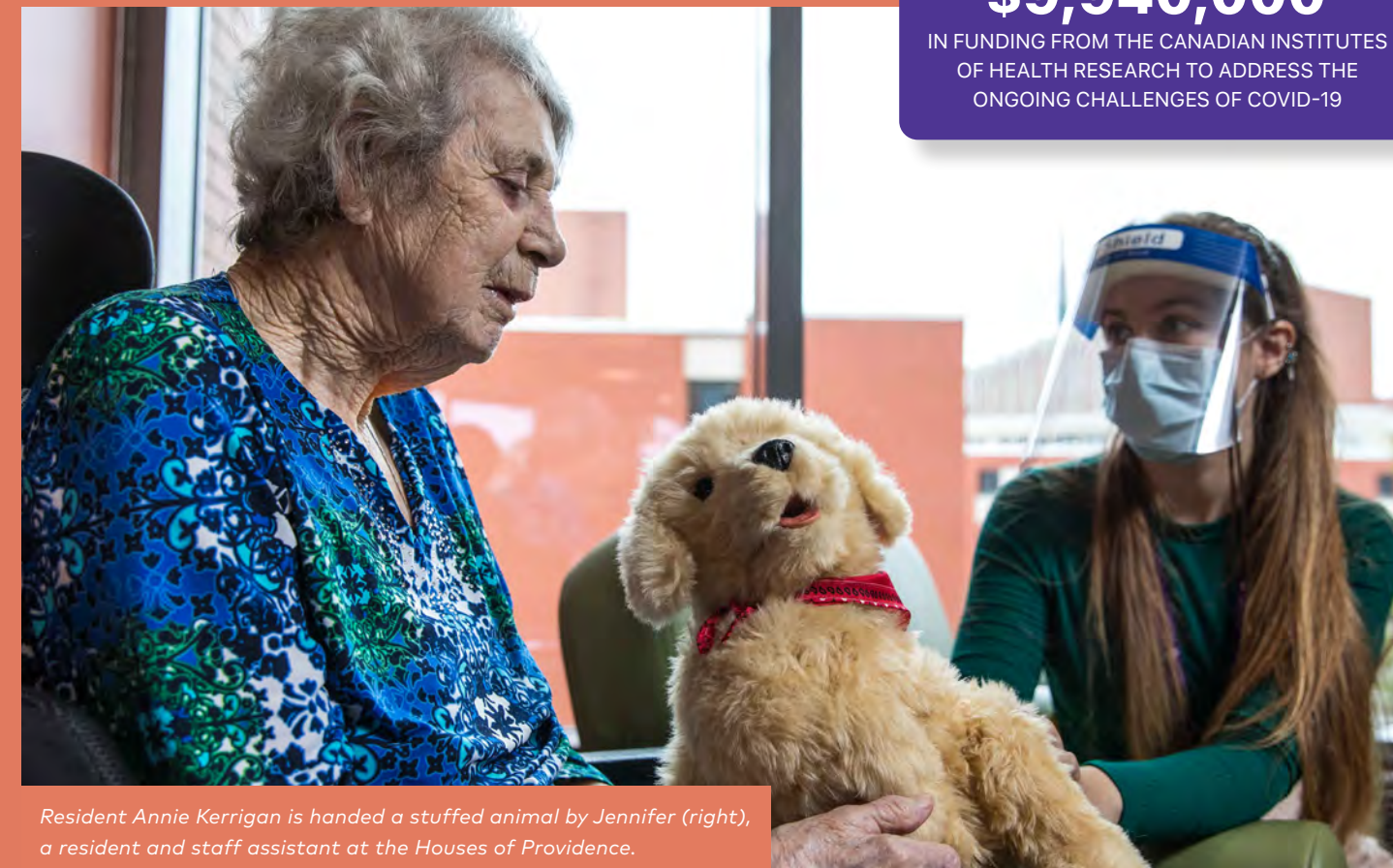


\$9,940,000

IN FUNDING FROM THE CANADIAN INSTITUTES
OF HEALTH RESEARCH TO ADDRESS THE
ONGOING CHALLENGES OF COVID-19



Marnellie Hilao, behavioural support lead at the Houses of Providence, works with Susan Orchard, a resident, on stuffed toy therapy, which was used to replace animal therapy during the pandemic.



Resident Annie Kerrigan is handed a stuffed animal by Jennifer (right), a resident and staff assistant at the Houses of Providence.

LEAD IN RESEARCH AND INNOVATION

Homegrown research improves resident care and well-being

Like many long-term care homes across Canada, the Cardinal Ambrozic Houses of Providence had to limit visiting and in-person interaction during the COVID-19 pandemic. The result was a slight uptick in the use of antipsychotic medication to keep residents, who may be distressed, as calm as possible.

Moving residents off anti-psychotics remained a priority for the team. Dr. Ashley Verduyn, Vice President of Medical Affairs and Chief of Providence, turned to research led by her colleague Dr. Jennifer Watt, a geriatrician and researcher at St. Michael's, that suggested non-drug interventions led to more positive outcomes among

patients with dementia displaying aggression and agitation.

The team implemented non-pharmacological methods, including life story reminiscing, hand massages and stuffed toy therapy, to engage residents who were craving interaction.

Over six months, the number of residents receiving antipsychotics decreased. The team saw immediate improvements in the emotional well-being and mental health of all residents, not just those living with a particular illness like dementia. The Houses of Providence also experienced lower rates than the provincial average in terms of residents with symptoms of depression.



Susan Orchard, a resident, starts on a colouring activity with an activation assistant at the Houses (left).

The new BARLO MS Centre advances multiple sclerosis care, education and research

Canada's largest clinic caring for people with multiple sclerosis (MS) celebrated the grand opening of the BARLO MS Centre in **October**, ushering in a new era of patient care and research at St. Michael's Hospital. The centre, a 30,000 square foot, state-of-the-art facility, offers coordinated care for patients living with MS.

Patients can now see a dedicated, multidisciplinary health-care team in one location and have access to unique facilities tailored to their needs, including a customized gymnasium for physiotherapy and occupational therapy. With high-tech lecture spaces, teams can discuss cases, learn new treatment techniques and teach the next generation of specialists.

The centre is led by Dr. Jiwon Oh, who is among the few clinician-scientists in the world using multiple advanced imaging techniques in the spinal cord and brain to help predict who will and who won't develop MS, even before symptoms appear.

More than 400 generous donors contributed to the St. Michael's Foundation's \$42-million fundraising campaign, including the Barford and Love families.

This is the next chapter in St. Michael's long history since 1982, when the hospital's MS clinic first opened, of providing patients with holistic support that addresses their social, psychological and medical needs.



The BARLO MS Centre occupies the top two floors of St. Michael's Hospital's new 17-storey Peter Gilgan Patient Care Tower.



*Dr. Fahad Razak and Dr. Amol Verma at St. Michael's Hospital.
Please note this photo was taken before the COVID-19 pandemic.*

CREATE APPLIED HEALTH SOLUTIONS

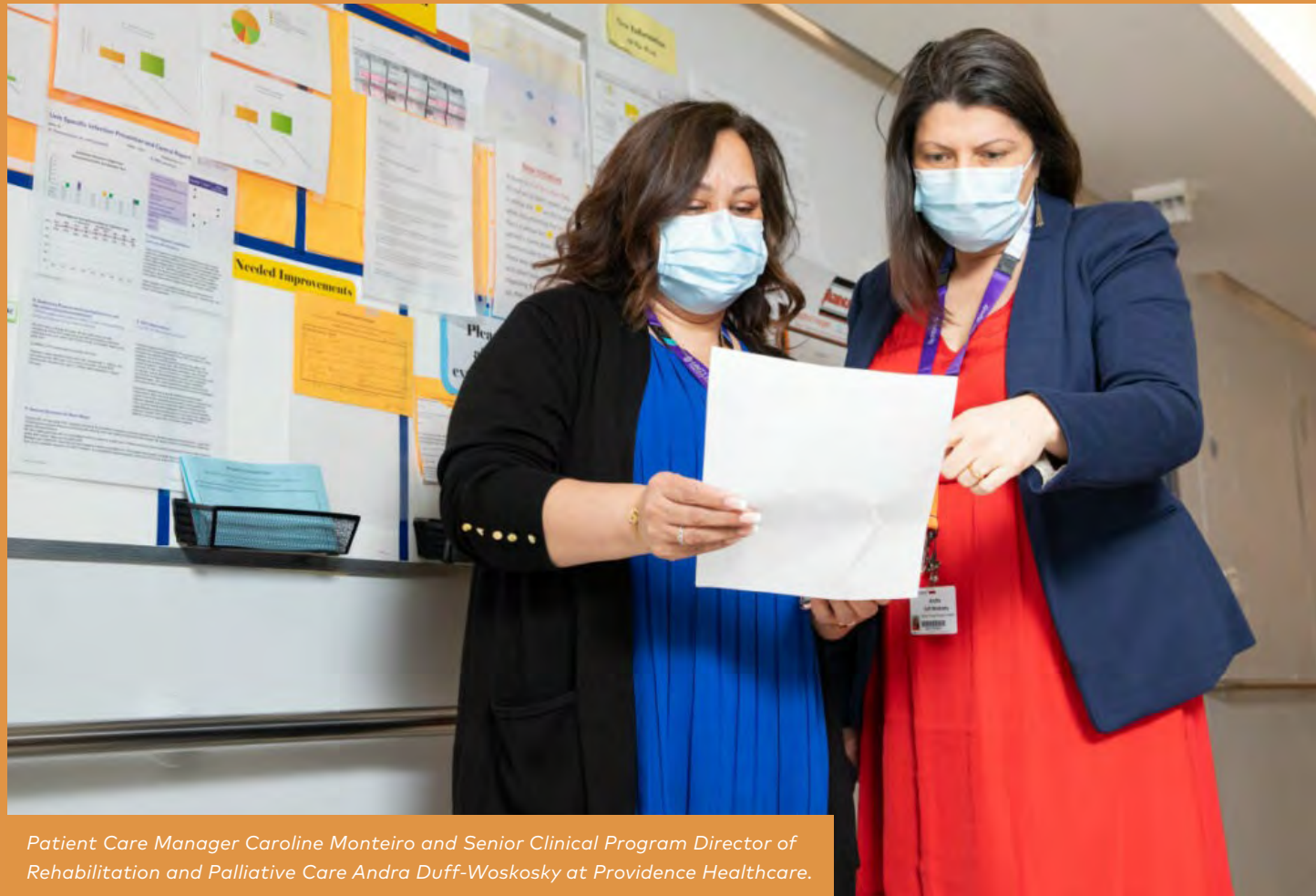
Bringing together hospital data from across the province to improve patient care

More than seven years ago, two General Internal Medicine physicians and researchers at St. Michael's Hospital, Dr. Fahad Razak and Dr. Amol Verma, set out to bridge the gaps that existed in hospital data collection.

Their goals set into motion GEMINI, a program that collects, formats, standardizes and analyzes clinical data from hospitals to improve how health care is delivered. Since its inception, GEMINI has become the largest network of its kind in Canada, covering 33 hospitals and 60 per cent of the province.

During the pandemic, GEMINI continued to lead the way in hospital data collection and analysis, and integrating artificial intelligence to improve care. The team developed an algorithm that reads the text of radiology reports for patients across the province to identify when life-threatening blood clots occur and determine where there are higher rates of clotting so that physicians can intervene.

GEMINI's work is one example of how artificial intelligence can make transformative changes that advance patient safety and improve the care experience.



Patient Care Manager Caroline Monteiro and Senior Clinical Program Director of Rehabilitation and Palliative Care Andra Duff-Woskosky at Providence Healthcare.

TRANSFORM THE CARE EXPERIENCE

Pitching in to create surge capacity and new transitional care beds

Amid the height of the Omicron wave as Ontario hospitals faced capacity pressure, Providence Healthcare supported the system by accepting additional patients from across the Greater Toronto Area and opening new transitional care beds for patients in need.

From December through February, Providence added 14 surge beds and was able to support the transfer of 668 patients from across Unity Health Toronto, nearby hospitals, and from as far away as Newmarket.

During this time, Providence also worked

with Bayshore HealthCare, a national home and community care provider, to secure provincial funding for 27 transitional care beds. These new beds, located at the Weston Gardens Retirement Residence in North York, are for patients who no longer need to be in a hospital, but still require support until they can find a place in long-term care.

Transitional care beds like these are critical to relieve capacity pressures at hospitals, and ensure that patients receive the right care in the right place.



Carlos Manuel Jaime is one of the patients who was admitted to one of the new transitional care beds opened by Providence Healthcare and BayShore HealthCare at the Weston Gardens Retirement Residence in Toronto.

UNITY HEALTH TORONTO In the news

293,739
VACCINES DISTRIBUTED BY
UNITY HEALTH AND OUR
COMMUNITY PARTNERS

Dr. Ian Bookman

Dr. Jiwon Oh

Dr. Ashley Verduyn



Our network is transforming the patient experience and earning top-tier media

Unity Health Toronto announces a partnership agreement with a community-based health centre to reduce surgical backlogs created by the pandemic.
(CTV Toronto)

St. Michael's Hospital celebrates the grand opening of the BARLO MS Centre, ushering in a new era of patient care and research.
(CTV Toronto)

Providence Healthcare supports people recovering from COVID-19 at home by launching an outpatient and virtual rehabilitation program.
(Scarborough Mirror)

Melissa Morey-Hollis

Dr. Joan Cheng

Muhammad Mamdani



Our network is revolutionizing care through digital and structural transformation

Providence Healthcare plans to expand, adding 180 new long-term care beds and a new building to support Toronto's east end seniors.
(The Catholic Register)

St. Joseph's Health Centre incorporates learnings from the COVID-19 pandemic into the design of a new emergency department.
(Toronto Guardian)

St. Michael's Hospital develops artificial intelligence tools like CHARTwatch to predict patient outcomes and improve patient care.
(Healthy Debate)

Dr. Tara Gomes

Dr. Andrew Baker

Dr. Ripudaman Minhas

Dr. Janet Smylie

Dr. Andrew Pinto

Dr. Sam Elfassy

Dr. Amol Verma



Also in the headlines: helping those experiencing disadvantage, our outstanding academic health sciences, equity, antiracism and social accountability and other strategic priorities

Dr. Tara Gomes' research sheds light on how Ontarians who died of opioid overdoses interacted with the health-care system.
(The Canadian Press)

Dr. Andrew Baker who led the GTA Hospital Incident Management System, reflects on a system-wide approach to the pandemic.
(The Globe and Mail)

Dr. Ripudaman Minhas engages with the online Punjabi community to encourage vaccination.
(Toronto Star)

Dr. Janet Smylie's research highlights need for more vaccine doses for Toronto's Indigenous population.
(Toronto Star)

Dr. Sam Elfassy and Dr. Andrew Pinto explain how alcohol-related hospitalizations spiked during the pandemic.
(Toronto Star)

Dr. Amol Verma reflects on how artificial intelligence can transform health care.
(The Globe and Mail)

Dr. Kevin Schwartz

Dr. Suzanne Shoush

Dr. Stephen Hwang

Dr. Tara Kiran

Dr. Sloane Freeman

Dr. Sean Rourke



Through opinion pieces, our staff and physicians offered insights and strategies to shape a stronger, more equitable health-care

Dr. Kevin Schwartz explains how culturally-sensitive, equitable approaches can boost COVID-19 vaccination rates among children 5-11.
(Toronto Star)

Dr. Suzanne Shoush says learning from those who bore a disproportionate impact of the pandemic is the only way to change our health-care system for the better.
(Toronto Star)

Dr. Stephen Hwang explains that encampments are a result of a national housing and affordability crisis and how we can move forward with a more humane approach to poverty.
(The Conversation)

Dr. Tara Kiran shares how a new website can help families navigate new information about COVID-19.
(Healthy Debate)

Dr. Sloane Freeman lays out a strategy for making schools a place where individualized mental-health supports, healthy food and physical activity are available to everyone.
(The Globe and Mail)

Dr. Sean Rourke says we need the commitment and coordination of all levels of government to reach the remaining Canadians who live with HIV and are undiagnosed.
(The Globe and Mail)

MORE THAN
2,100

MEDIA REFERENCES DOMINATING THE HEADLINES

IN TOP TIER MEDIA OUTLETS



1,377



228



151



102



99



98



26



18



10



4

INCLUDING COVERAGE IN INTERNATIONAL MEDIA OUTLETS



A GROWING
SOCIAL MEDIA
FOOTPRINT

60,703
TOTAL FOLLOWERS
ACROSS ALL PLATFORMS

15,605
NEW FOLLOWERS
DURING THIS PERIOD

+2M
TOTAL POST
IMPRESSIONS



32,800 TOTAL FOLLOWERS
+8,600 NEW FOLLOWERS
1.8M TOTAL IMPRESSIONS



11,188 TOTAL FOLLOWERS
+3,732 NEW FOLLOWERS
35K TOTAL IMPRESSIONS



10,604 TOTAL FOLLOWERS
+833 NEW FOLLOWERS
591K TOTAL IMPRESSIONS



6,111 TOTAL FOLLOWERS
+1,900 NEW FOLLOWERS
427K TOTAL IMPRESSIONS

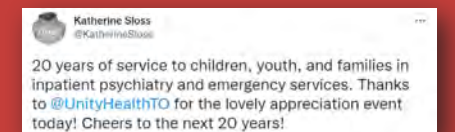
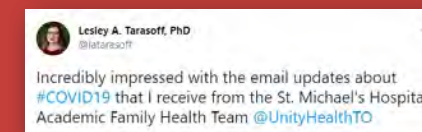
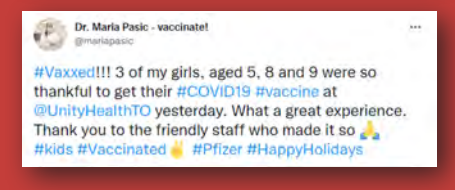
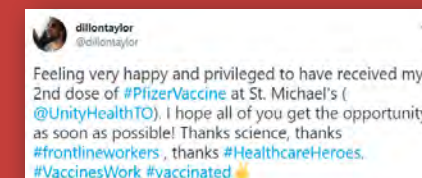
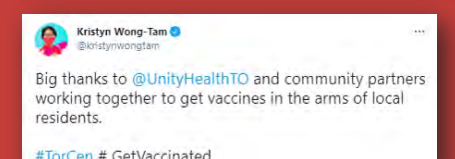
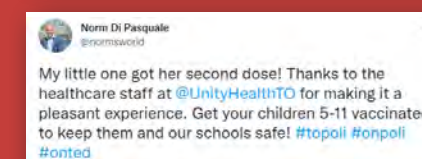
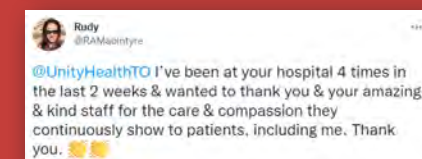
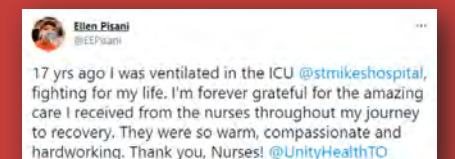
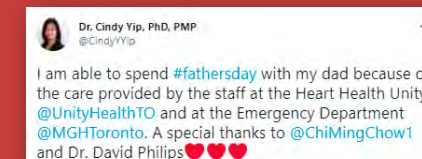
Impressions

are the number of times our content is displayed in a feed on a social media platform, no matter if it was clicked or not.

Range of Data

April 1, 2021 - March 31, 2022

KUDOS FROM OUR COMMUNITY



Our Shared Values Award Winners

In 2019, after we launched our integrated mission and values, we introduced the Our Shared Values Awards. These awards honour our staff, physicians, teams, volunteers and patient and family partners who exemplify a commitment to living our values of human dignity, compassion, excellence, community and inclusivity.

104,333
VISITS TO OUR COVID-19
ASSESSMENT CENTRES

- Unity Health Toronto
- St. Joseph's Health Centre
- Providence Healthcare
- St. Michael's Hospital



Mohs Micrographic Surgery Team

Community Award



Jazyme Kent

Registered Nurse
Community Award



Marilou Bernardo

Ambulatory Care Centre Assistant
Community Award



Ricky Bhardwaj

Medical Imaging Area Coordinator
Compassion Award



Critical Care Team

Excellence Award



Surgical Program

Inclusivity Award



Glendale House

Human Dignity Award



Cardiac Intensive Care Unit (CICU) Team

Human Dignity Award



Patricia Leung

Clinical Pharmacist, Medical Daycare
Compassion Award



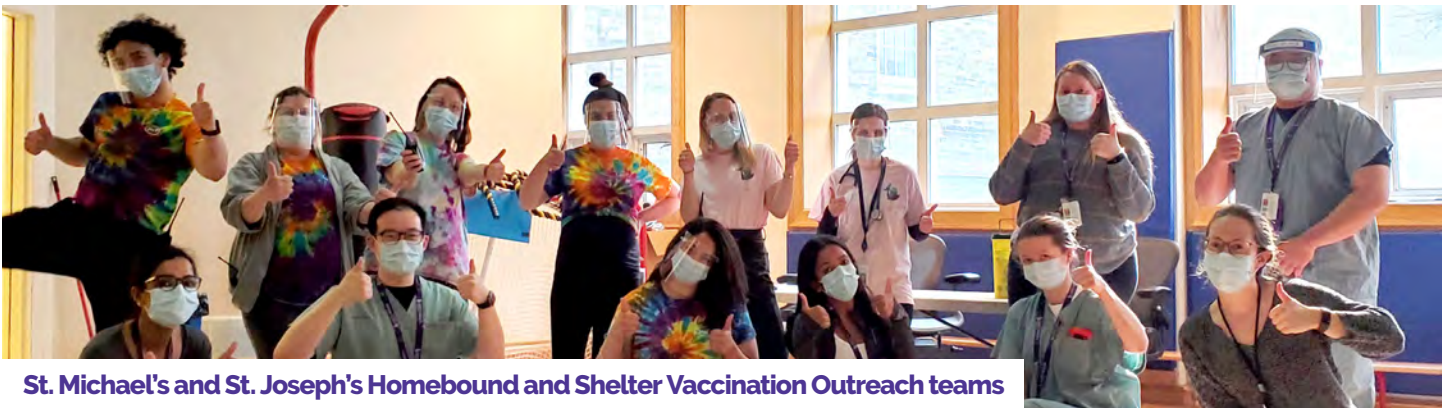
Rahwa Gherihwet

Environmental Service Worker, Housekeeping
Inclusivity Award



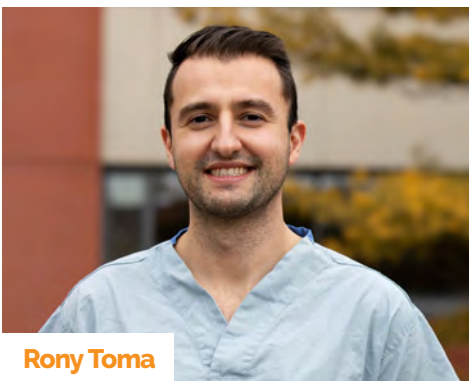
Alana Bourke

Drug Access Navigator, Hematology-Oncology
Excellence Award



St. Michael's and St. Joseph's Homebound and Shelter Vaccination Outreach teams

Community Award



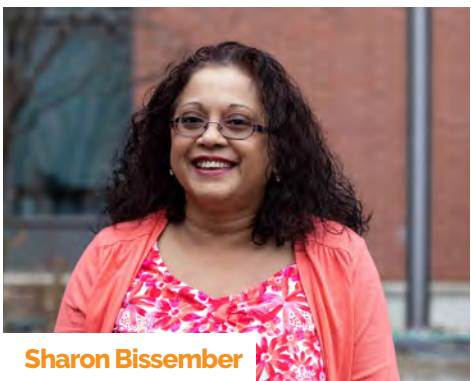
Rony Toma

Physiotherapist and Orthopedic/Amputee Practice Consultant
Excellence Award



Matthew D'Silva

Clinical Resource Coordinator, Adult Day Program
Compassion Award



Sharon Bissember

Registered Nurse, Houses of Providence
Excellence Award

Governance

BOARD OF DIRECTORS ELECTED MEMBERS



EX-OFFICIO (VOTING)

Patrick B. Meneley
Chair, St. Michael's Hospital Foundation Board

Catherine Pawluch
Representative of the Archdiocese of Toronto

Simon Nyilassy
Chair, St. Joseph's Health Centre Foundation Board

Dr. Lynn Wilson
Representative of the University of Toronto

EX-OFFICIO (NON-VOTING)

Dr. Tim Rutledge
President and CEO

Sonya Canzian
Corporate CNE

Dr. Jeff Zaltzman
Representative of the Medical Advisory Committee

Dr. Robert Cirone
Representative of the Medical Advisory Committee

Dr. Robin Verduyn
Representative of the Medical Advisory Committee

Dr. Urszula Zurawska-Fortin
Representative of the Medical Advisory Committee

EXECUTIVE COMMITTEE

Dr. Tim Rutledge	President and CEO
Dr. Jeff Zaltzman	Chair, Medical Advisory Committee
Jennifer Bowman	VP, People and Transformation
Beverly Bulmer	VP, Education
Sonya Canzian	EVP, Clinical Programs, and Chief Nursing and Health Professions Officer
Dr. Robert Cirone	Vice Chair, Medical Advisory Committee
Dale Clement	VP, Clinical Programs
Christopher De Bono	Executive Director, Mission, Values and Spiritual Care
Mélanie de Wit	General Counsel
Dr. Irfan Dhalla	VP, Care Experience and Equity
Sabrina Divell	Executive Director and Chief Communications Officer
Maria Dyck	President, St. Joseph's Health Centre Foundation
Mike Keen	VP, Facilities and Planning and Chief Planning Officer
Lili Litwin	President, St. Michael's Hospital Foundation
Muhammad Mamdani	VP, Data Science and Advanced Analytics
Dean Martin	EVP, Corporate Services and Chief Financial Officer
Melissa Morey-Hollis	VP, Clinical Programs
Dr. Thomas Parker	EVP, Clinical Programs, and Chief Medical Officer
Dr. Kunuk Rhee	VP, Medical Affairs, St. Joseph's Health Centre
Dr. Ori Rotstein	VP, Research and Innovation
Anne Trafford	EVP, Organizational Performance, and Chief Information Officer
Dr. Ashley Verduyn	VP, Medical Affairs and Chief of Providence Healthcare

CORPORATE MEDICAL ADVISORY COMMITTEE MEMBERSHIP APRIL 1, 2021 - SEPTEMBER 30, 2021

Dr. Graham Berlyne, Chair	Dr. Tim Dowdell	Dr. Anjili Tahkar
Dr. Jeff Zaltzman, Vice-Chair	Dr. Samir Grover	Dr. Ashley Verduyn
Dr. Jennifer Anderson	Dr. Trevor Jamieson (<i>non-voting</i>)	Dr. Tara Williams
Sonya Canzian (<i>non-voting</i>)	Dr. Thomas Parker	Dr. Urszula Zurawska-Fortin
Dr. Robert Cirone	Dr. Kunuk Rhee	
Dr. Irfan Dhalla (<i>non-voting</i>)	Dr. Tim Rutledge (<i>non-voting</i>)	

UNITY HEALTH TORONTO MEDICAL ADVISORY COMMITTEE MEMBERSHIP OCTOBER 1, 2021 - MARCH 31, 2022

Dr. Jeff Zaltzman, Chair	Dr. Trevor Jamieson (<i>non-voting</i>)	Dr. Cathy Streutker
Dr. Robert Cirone, Vice-Chair	Dr. Sybil Judah	Dr. Thomas Unger
Dr. Mary-Anne Aarts	Dr. Karen Lee	Dr. Ashley Verduyn
Dr. Najma Ahmed	Dr. Domenic Lehnert (<i>non-voting</i>)	Dr. Robin Verduyn
Dr. Andrew Baker	Dr. Jodi Lofchy	Dr. Karen Weyman
Dr. Graham Berlyne	Dr. Filomena Meffe	Dr. Daphne Williams
Sonya Canzian (<i>non-voting</i>)	Dr. Matthew Muller (<i>non-voting</i>)	Dr. Tara Williams
Dr. Yvonne Chan	Dr. Thomas Parker	Dr. David Wong
Dr. Joan Cheng	Dr. Kunuk Rhee	Dr. Anne Wormsbecker
Melanie de Wit (<i>non-voting</i>)	Dr. Tim Rutledge (<i>non-voting</i>)	Dr. Heather Yang
Dr. Irfan Dhalla (<i>non-voting</i>)	Dr. Michael Sgro	Dr. Urszula Zurawska- Fortin
Dr. Tim Dowdell	Dr. Karen Shin	
Dr. Mark Downing (<i>non-voting</i>)	Dr. Carolyn Snider	
Dr. Samir Grover	Dr. Sharon Strauss	

Statement of Financial Position

YEAR ENDED MARCH 31, 2022



REVENUES

Ministry of Health and Ontario Health	1,097,925
Patient revenues	48,577
Other income	95,586
Interest income	2,555
Grants and donations for research and other purposes	106,109
Amortization of deferred capital contributions	34,134
Total Revenue	1,384,886

(IN THOUSANDS OF DOLLARS)



EXPENSES

Salaries, wages and employee benefits	848,488
Medical and surgical supplies	94,826
Drugs and medical gases	83,120
Other supplies and expenses	178,993
Bad debts	1,002
Interest accretion	5,728
Amortization of property, plant and equipment	62,164
Research expenses	105,791
Total Expenses	1,380,112
Surplus for the year	4,774

(IN THOUSANDS OF DOLLARS)

Thank you for your continued support.

As we continued to navigate the COVID-19 pandemic over the past year, we've seen tremendous kindness, compassion and generosity from our communities. Thank you to everyone who has supported Unity Health Toronto, the St. Joseph's Health Centre Foundation and the St. Michael's Foundation in support of St. Michael's Hospital and Providence Healthcare. Your support plays an essential role in helping us provide the best care experiences for our patients, residents, families, staff, physicians, learners and volunteers.

If you'd like to support us, please visit stmichaelsfoundation.com or supportstjoes.ca